



Acting for Peace, Development and Well-being for All
(A.P.D.W.A. asbl)
Agir pour la Paix, le Développement et le Bien-être pour Tous

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FIVE-YEAR STRATEGIC PLAN, 2024-2028.



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I. Introduction

This strategic plan defines the priority areas of intervention and the actions that will guide the pursuit of our vision, mission and objectives during the next five years 2024-2028. It has been developed and adopted by APDWA members in the general assembly held in Bukavu from the 6th to the 9th of December, 2023.

a. Vision of APDWA

A DRC where the Congolese population lives in lasting peace conditions and strict respect for human rights, sustainable development, and in a well-preserved natural environment conducive to their socio-economic, health, psychological and cultural well-being.

b. Mission of APDWA

Our mission is to accompany and support the Congolese people in promoting peace, human rights, sustainable development and nature conservation for their well-being.

c. General objective

The general objective of APDWA is to contribute to the promotion of peace and human rights, sustainable development and protection of the environment for the well-being of the Congolese.

d. Specific objectives

APDWA specifically aims to:

- Contribute to the promotion of peace and peaceful conflicts resolution,
- Contribute to the protection and promotion of human rights;
- Promote local initiatives of development and economic growth;
- Promote gender, women empowerment and leadership and good governance;
- Fight against sexual and gender-based violence;
- Support vulnerable people, the disadvantaged and those living with disabilities for the improvement of their living conditions;
- Contribute to the protection of the environment, biodiversity conservation and; fight against climate change;
- Support and promote the protection of human rights and environmental rights defenders;
- Support indigenous pygmies people and local communities through the valorization of their traditional practices and knowledge related to the protection of the environment and the conservation of biodiversity;
- Promote access to education and healthcare for all,
- Reinforce social cohesion.

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e. Areas of intervention: Scope of our work

- La consolidation de la paix ;
- La protection et la promotion des droits humains et la bonne gouvernance ;
- Protection of the environment, sustainable development and biodiversity conservation;
- Education and health for all;
- Charitable actions;
- Promotion and valuation of traditional and cultural knowledge;
- Women empowerment and gender promotion;
- Transparency and accountability.

II. STRATEGIC PLAN PROPER FOR 2024-2028

2.1. Priority areas of intervention

Acting for Peace, Development and Well-being for All (APDWA) pursues its mission and objectives by focusing its work on four main priorities during the next five-years 2024-2028. These priorities are: (1) *Peacebuilding*, (2) *Protection of the environment and human and environmental rights defense*, (3) *Sustainable development, socio-economic recovery and psycho-social support* (4) *Education, Health and Agriculture*.

Each of these priority areas has its objectives in order to help us contribute to a positive change in our society which faces multiple challenges. This strategic plan defines how these objectives will be achieved in order to fulfill the expected change. The achievement will be done through different activities outlined in the present strategic plan.

2.1.1. Priority area 1: Peacebuilding

This priority area aims to contribute to building and consolidating peace in the Republic Democratic of the Congo, especially in the East.

This will be achieved by:

- Implementing projects that aim to contribute to the effective implementation of the United Nations' New Agenda for Peace (adopted in 2023) and to support national efforts related to peace restoration and consolidation as well as other relevant regional and international mechanisms;
- Running educational campaigns on conflicts prevention based on analyses of the causes of conflicts in different regions following different contexts and circumstances;
- Establishing and developing dialogue and mediation spaces (CDM) for a peaceful transformation of conflicts adapted on contexts and circumstances;
- Running educational campaigns on non-violence, respects of human rights, human dignity, equity and relevant grievance mechanism in case of abuses;
- Implementing projects in connection with national, regional and international mechanisms related to peacebuilding and consolidation;
- Building capacities on good governance;
- Collaboration with institutions, organizations and other programs working exclusively of gender, disarmament, demobilization and reinsertion.

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2.1.2. Priority area 2: Protection of the environment and human and environmental rights defense

This priority area aims to contribute to the protection of the environment/nature conservation, including the conservation of biodiversity; address climate change; defend and promote human and environmental rights and these rights defenders.

This will be achieved by:

- Implementing projects related to the protection of the environment, biodiversity conservation and climate change;
- Running an educational campaign on human and environmental rights;
- Implementing projects to support forest people, indigenous people and local communities in their conservation efforts to strengthen not only forest protection and biodiversity conservation, but also to preserve their traditional knowledge and practices of conservation;
- Training human rights defenders on different topics;
- Monitoring, documenting and reporting cases of abuse of rights on the field for appropriate actions to address issues;
- Implementing projects for restoration of degraded lands and forests;
- Educating people on the management of wastes (re-utilization, recycling and reduction);
- Contributing to global efforts aiming at reducing greenhouse gas emission;
- Reinforcing collaboration, through advocacy, between civilians, law-reinforcement institutions and security services;
- Sensitizing community on children's rights (eg: equal access to education, child labour, etc), of women and the elderly's rights as well as people living with disabilities' rights;
- Providing judicial assistance to victims of rights abuses.

2.1.3. Priority area 3: Sustainable development, socio-economic recovery and psycho-social support

This priority area aims to contribute to a sustainable development of communities at local level, the improvement of their socio-economic conditions and provide psycho-social support to victims of different abuses.

This will be achieved by:

- Undertaking initiatives and implementing development projects (for instance in the domain of water, sanitation, and hygiene, etc) and livelihoods improvement;

- Implementing livelihood improvement activities;
- Monitoring and documenting cases of victims of tortures, sexual and gender-based violence, and any other form of violation of rights which have negative psycho-social impacts;
- Establishing a program for psycho-social support and socio-economic recovery of victims;
- Creating or strengthening local monitoring centers;
- Supporting communities in the rational management of available renewable and/or non-renewable (natural) resources.

2.1.4. Priority area 4: Education, Health and Agriculture

This priority area aims to contribute to the education of children, youth and the elderly (either formal or informal education), to the improvement of health conditions for the population from local to national level and promote sustainable and diversified agriculture.

This will be done by :

- Implementing multidimensional training programs supporting basic and secondary education;
- Implementing projects related to sanitation/health support (eg: nutritional support);
- Supporting infrastructure, school furniture and sanitation initiatives;
- Supporting agricultural actions (eg: supply of seeds, etc);
- Sensitizing the population on measures to fight against water-borne, endemic, pandemic diseases, etc.

2.2. Risks assessment and mitigation

During the implementation of the present strategic plan, risks will regularly be assessed while carrying out our activities in different contexts. The assessment will consider risks which can hinder the organization's work at all levels, harm the evolution of the organization and/or entail attacks or threats to the life of a staff of the organization.

This will be achieved thanks to:

- Analyses of different environmental, social and security risks;
- The development and establishment of a risks mitigation plan.

2.3. Resource mobilization

The implementation of the present strategic plan requires resources. These include human, material and financial resources. The staff of the organization will continue to serve as human resources and could be increased based on needs and available means. The existing material resources will continue to be used and could be increased based on needs and available means.

The mobilization of financial resources will be done through:

- Contributions of the organization's members;
- Income-generating activities of the organization;
- Grants or funding from donors/funders, public or private institutions, national or international non-governmental organizations, foundations, mobilized thanks to advocacy related to the activities of the organization.

2.4. Monitoring and evaluation

This strategic plan is a five-year plan (January 2024 to December 2028). To understand its impact at different levels, its implementation will be monitored and evaluated. This will consist of two types of evaluation including annual evaluation, a mid-term evaluation and a final one.

This will be achieved through:

- A regular monitoring of activities;
- Annual meetings of internal assessments;
- An extraordinary assembly of the five-year strategic plan evaluation in November 2028;
- An internal assessment by a consultant in monitoring and evaluation in November 2028.

III. CONCLUSION

This strategic plan has defined the priority areas of interventions and the actions of APDWA during the next five-year, 2024-2028. It is composed of an introductory part which gives the general image of the organization and the strategic plan proper. The latter has set strategic priority areas depending of intervention, the strategy for risks assessment and mitigations, resource mobilization and the monitoring and evaluation.

Done in Bukavu, 9th December 2023

For APDWA



The National Executive Directorate.